

January 15, 2024

# Missió de Benchmarking 2024

Los Angeles &  
Las Vegas



## Proposta Pla d'actuacions 2024-2026. Priorització de països per a l'exportació

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### Planificació 2024

#### Formació i sensibilització

- Canals digitals: International eTrade
- Contractació pública internacional
- Seminari Focus: Oportunitats de mercats

#### Accions agrupades

##### Missió de prospecció comercial a EEUU:

- Los Angeles
- Las Vegas (NAB Show)

##### Fer negocis a Amsterdam:

- Fira IBC

#### Fira ISE

##### Delegacions internacionals

- EU Latin American AV Summit
- Participar a l'estand del clúster

##### Open Innovation Challenge

- Identificar oportunitats

#### Accions individuals

- Consultes sobre els mercats i projectes individuals per la internacionalització
- Projectes europeus (Clúster, individual)
- Cupons a la internacionalització: Diagnosi internacional
- Ajut a la creació de noves filials

### Planificació escenaris 2025-2026

#### Formació i sensibilització

- Canals digitals: International eTrade
- Contractació pública internacional
- Seminaris de barreres a la internacionalització
- Seminaris Focus: Oportunitats de Mercats

#### Accions agrupades

##### Estudi de mercat Àsia:

- Xina, Corea, Japó

##### Missió de prospecció comercial:

- Canadà o UK, Benchmarking ecosistemes

#### Fira ISE

##### Delegacions internacionals:

- Portar delegació dels Nòrdics
- Participar a l'estand del Clúster

##### Open Innovation Challenge:

- Identificar oportunitats

#### Accions agrupades

##### Anàlisi dels mercats:

- Middle East (Emirates, Aràbia Saudita)
- Austràlia

##### Missió de prospecció comercial:

- Mèxic, Argentina, Brasil , Benchmarking ecosistemes

#### Fira ISE

##### Delegacions internacionals:

- Portar delegació "mercat x"
- Participar a l'estand del Clúster

##### Open Innovation Challenge:

- Identificar oportunitats

## 1. Metodologia i necessitat d'estudi. Clúster Audiovisual de Catalunya

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El Clúster Audiovisual de Catalunya integra les principals empreses i institucions, de dimensions diverses, que abasten tota la xarxa de valor del sector audiovisual, actuant com a columna vertebral de la indústria audiovisual catalana.

### Grans dades

 **185** empreses sòcies

Clúster audiovisual més gran en empreses d'Europa

 **12** segments de la cadena de valor

 **10** grups de treball

 **225** projectes de talent impulsats de 35 universitats d'11 països

 +**300** esdeveniments organitzats

 **1.200** entrevistes de feina per incorporar talent

### Objectius Estratègics

 Ser referents en Transformació Tecnològica Audiovisual

 Dinamitzar i generar oportunitats entre els agent del sector i el talent

 Connectar i posicionar-nos Internacional

 Atraure inversions exteriors

 Ser agents actius influents d'infraestructures audiovisuals

 Empoderar i incrementar la presència i el valor de les empreses catalanes

# MEMBRES DE TOTA LA XARXA DE VALOR

El nostre clúster està format per empreses de totes les seccions de la xarxa de valor audiovisual



# US Economy Snapshot

1st

World economy  
(GDP)

+20.7%

Exports increase  
CAT to the US (2022)

8

Ease of  
Doing Business

3rd

Population

+2.6%

GDP growth  
2023

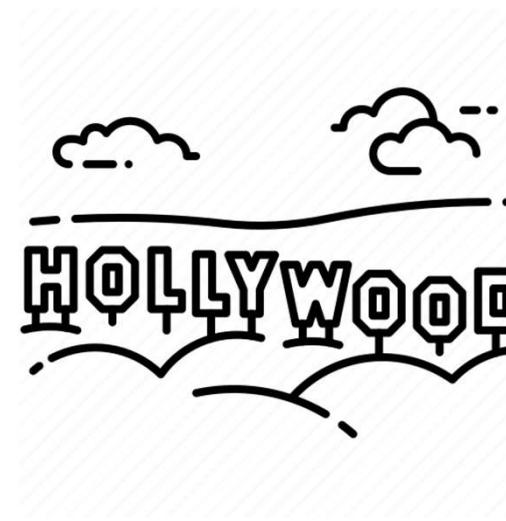


# California Media & Entertainment Industry

California's entertainment and digital media industry is centered in **Los Angeles**.

It presents opportunities for Catalan businesses involved in **film production, animation, digital media or visual effects**.

**Film and AV industry festivals:**



Innovative companies specializing in **VR, AR or advanced post-production techniques** may find collaborations with Californian businesses.

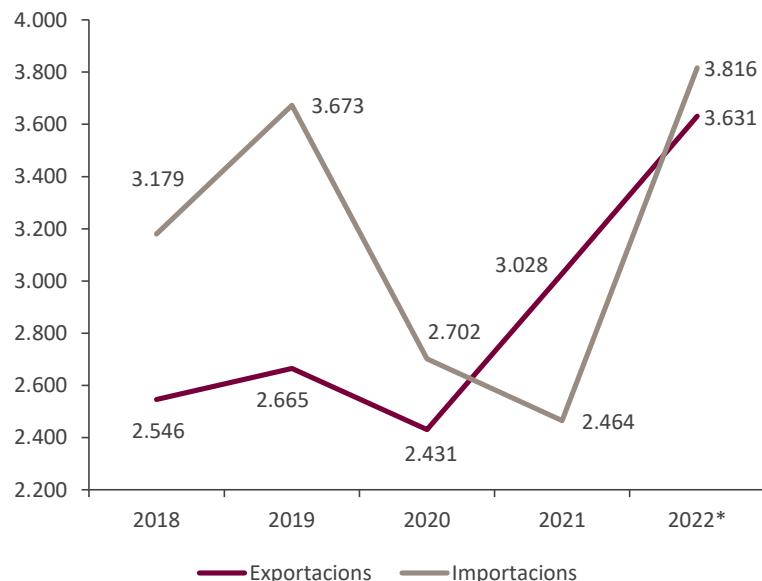
There is potential for **distributing European audiovisual content** and seeking collaborations with American producers and studios.



Fem avui l'**empresa del demà**

# Commercial relations Catalonia - US

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Note: Data in M€

\*Provisional data

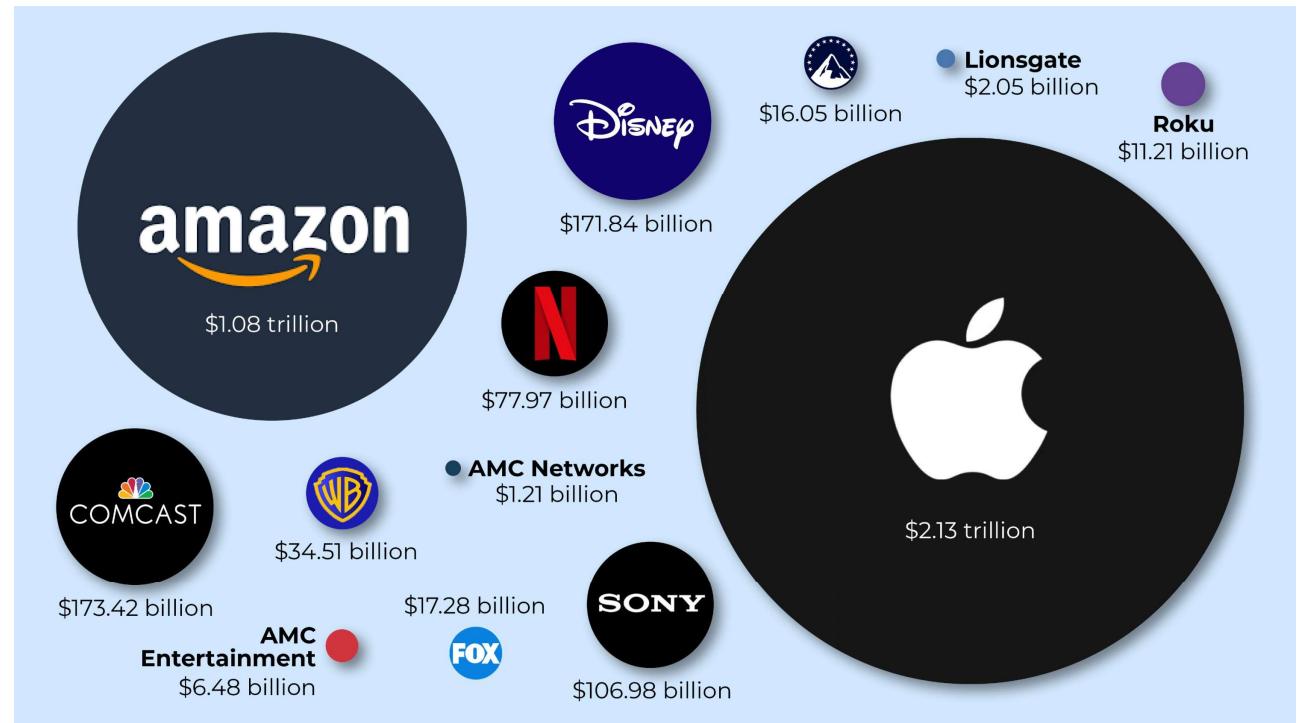
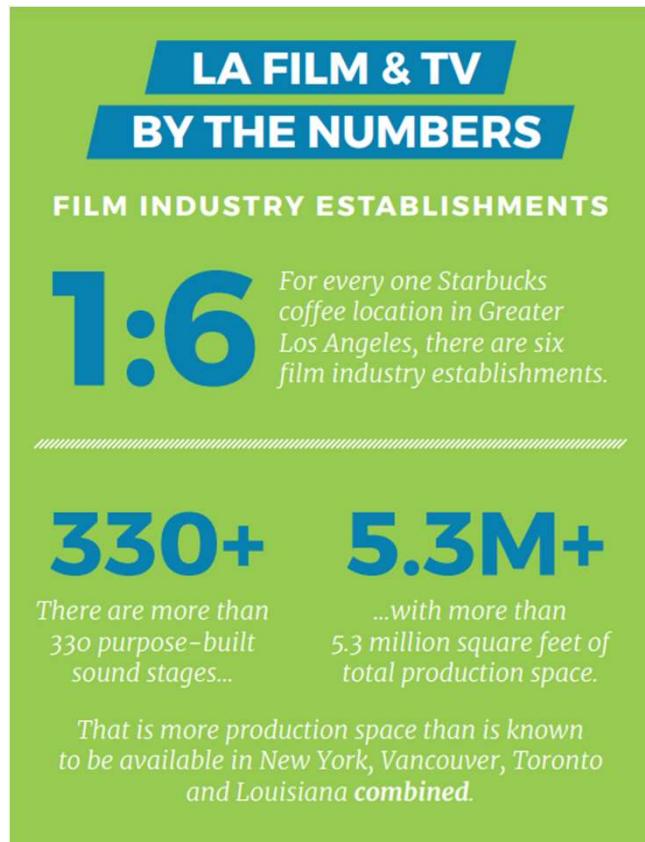
Source: ACCIÓ with data from ICEX



3,197 regular exporting companies to the US

	Exports	Imports
<b>Variation rate 2021/2022</b>	20.7%	55.3%
<b>Principals products (pes s/total exportat/importat al país en %)</b>	Machinery (12.3%) Perfumery & cosmetics (8.9%) Plastics (7.5%)	Pharma prod. (21.8%) Fuels (17.8%) Measuring & Medical devices (9.7%)
<b>Catalan exports/imports to the country as a percentage of total exports/imports for Catalonia (in %)</b>	3.8%	3.4%
<b>Catalan exports/imports to the country as a percentage of total exports/imports for Catalonia (in %)</b>	19.2%	11.3%

# California Media & Entertainment Industry

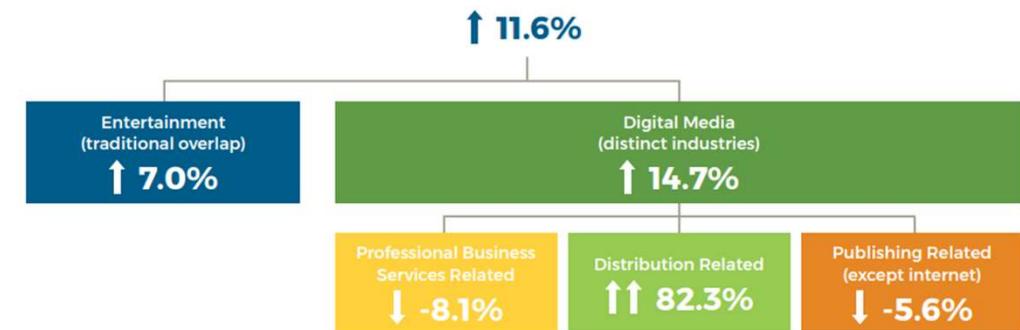


# California Media & Entertainment Industry

Change in employment in  
the Entertainment industry



Change in employment in  
the Digital Media industry



# The state of Audiovisual Technologies in the US

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## 1) Video Streaming

Consumers in the US and abroad are still willing to **spend more** on streaming.

## 2) Social Media

People aren't sold on the industry's new trends, like subscriptions and decentralization.

## 3) Generative AI

Consumers still value human touch when it comes to content production.

## 4) Video Games and the Metaverse

The persistent appeal of games shows why it's not time to give up on the metaverse.

## 5) Digital Audio

Video and AI-generated content are finding more ways to populate audio streamers.

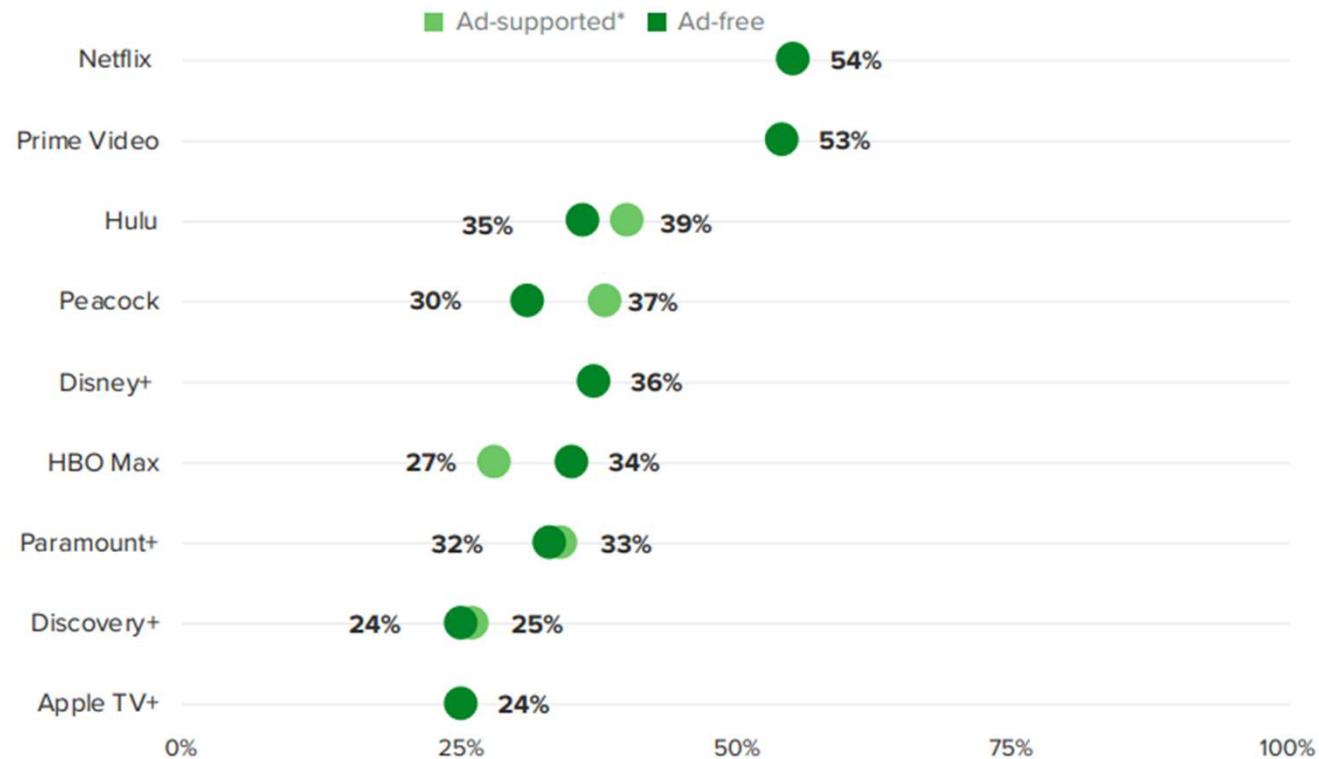
# The state of Audiovisual Technologies in the US

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## 1) Video Streaming

Ads:  
streamers still  
have many  
consumers to  
win over

Share of U.S. adults who said in April 2023 that they used each at least once in the past month:

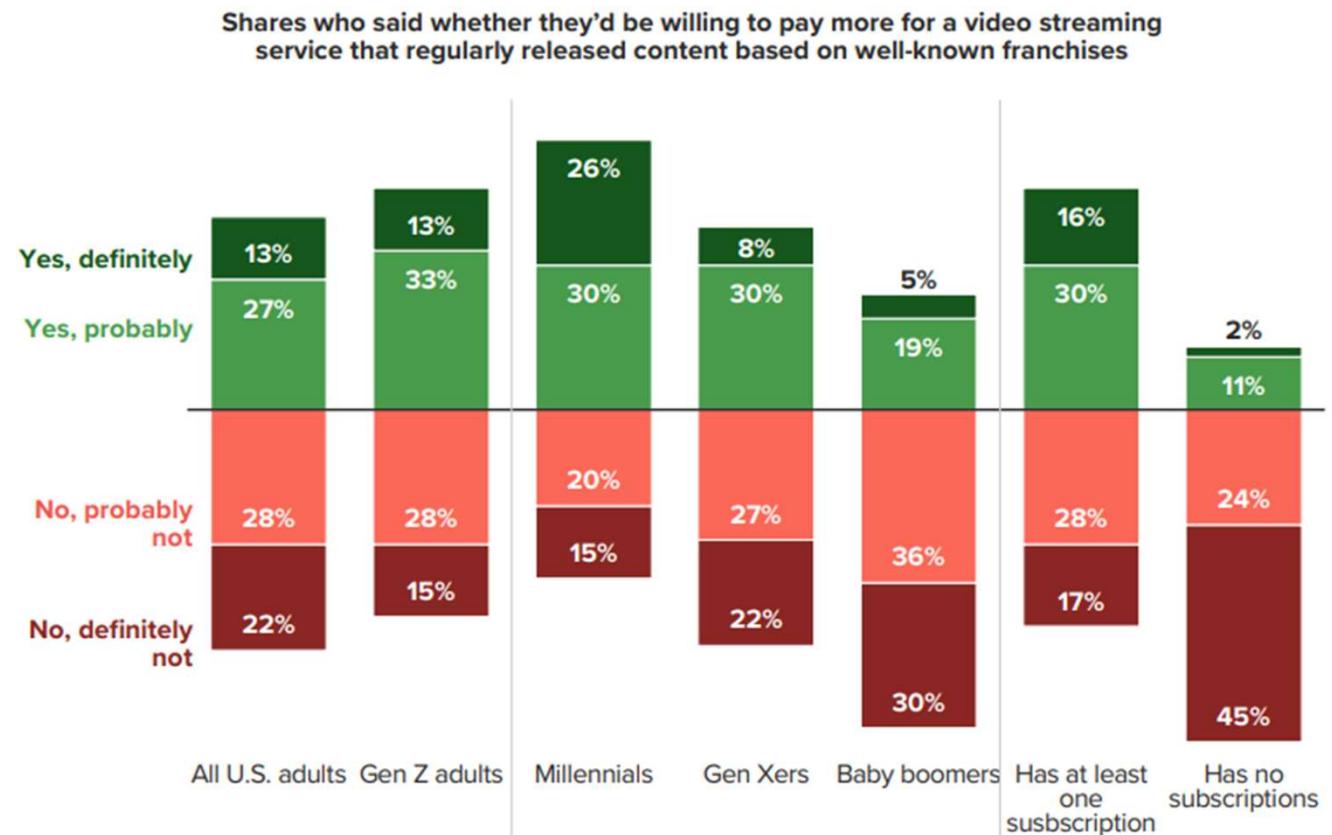


# The state of Audiovisual Technologies in the US

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## 1) Video Streaming

The  
importance of  
building  
franchises



# The state of Audiovisual Technologies in the US

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## 1) Video Streaming



**Develop Gen Z-targeted strategies.** Getting this group to pay for streaming via programs like college student discounts could help streamers with fledgling ad tiers capitalize on a relatively undermonetized cohort.



**Emphasize content that can be localized in various regions.** With boosting profitability and growing internationally as key goals, streamers need to invest in content that has the potential to spawn foreign-language editions.



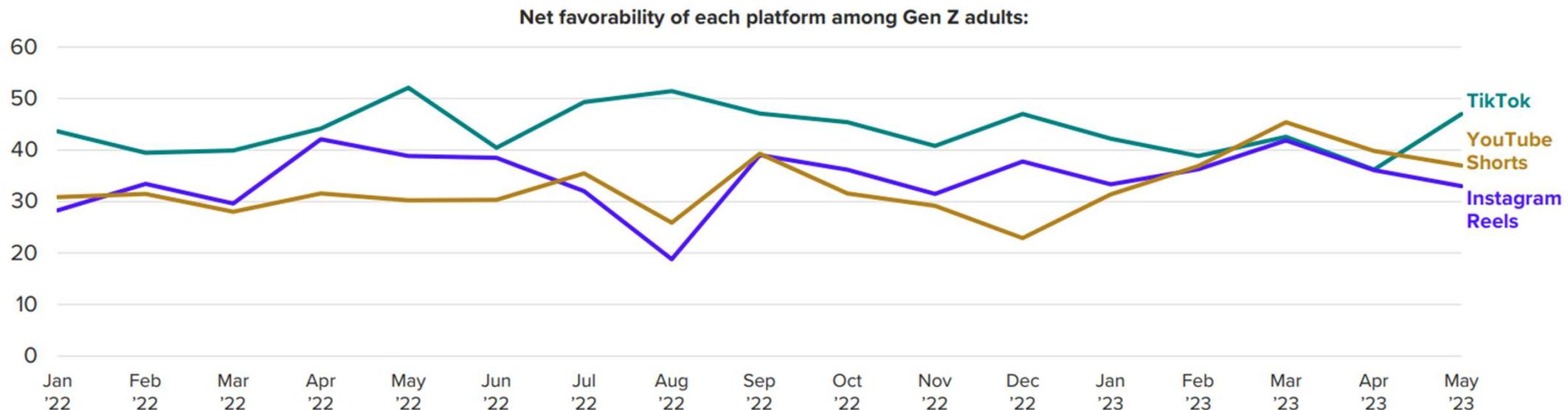
**Sports won't be the cure-all that some streamers hope for.** While live sports broadcasts help platforms easily differentiate, streamers should know that Gen Zers are less likely than adults overall to be sports fans.

# The state of Audiovisual Technologies in the US

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## 2) Social Media

YouTube Shorts is a credible TikTok challenger, but **monetization** remains a broad **issue**

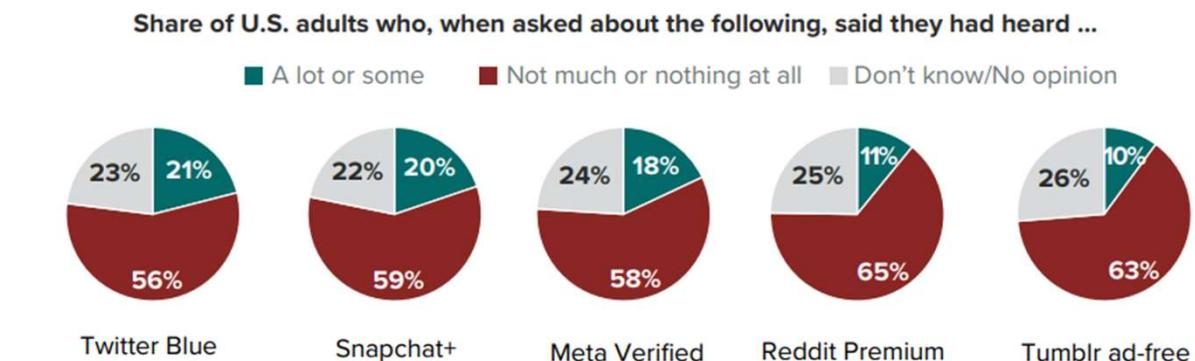
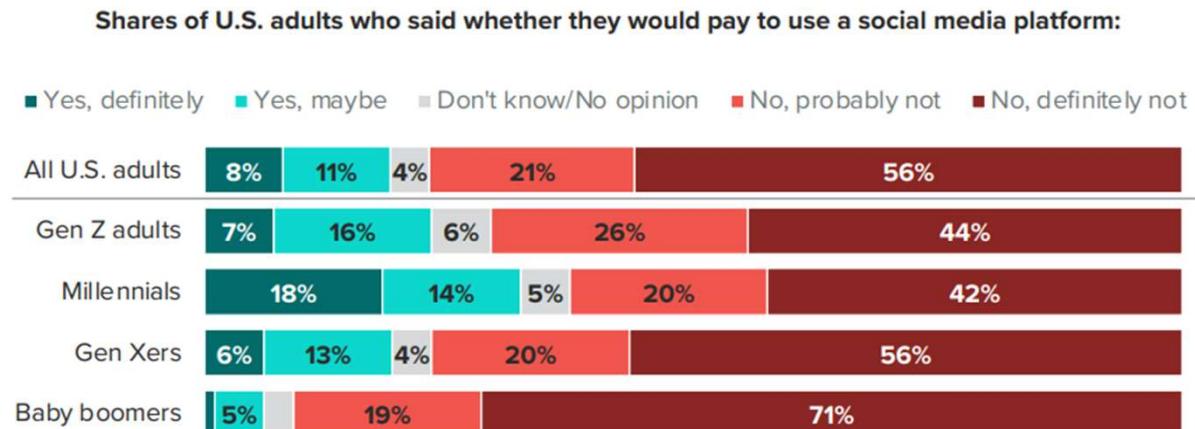


# The state of Audiovisual Technologies in the US

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## 2) Social Media

Paid social media is a mini trend, and will stay that way



# The state of Audiovisual Technologies in the US

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## 2) Social Media



**Emphasis on short-form video distribution remains key.** But companies can't afford to ignore TikTok copycats Instagram Reels and YouTube Shorts, given that Gen Zers increasingly favor those products.



**The decentralized hype will stay among the most tech savvy.** Places like Mastodon won't warrant media brand investment for a while, since many consumers still need to be educated on what decentralized social media is.



**Social media subscriptions face an uphill battle.** Willingness to pay for social media will remain limited for the same reasons that many don't want to pay for podcasts — the most compelling content in the space is available for free.

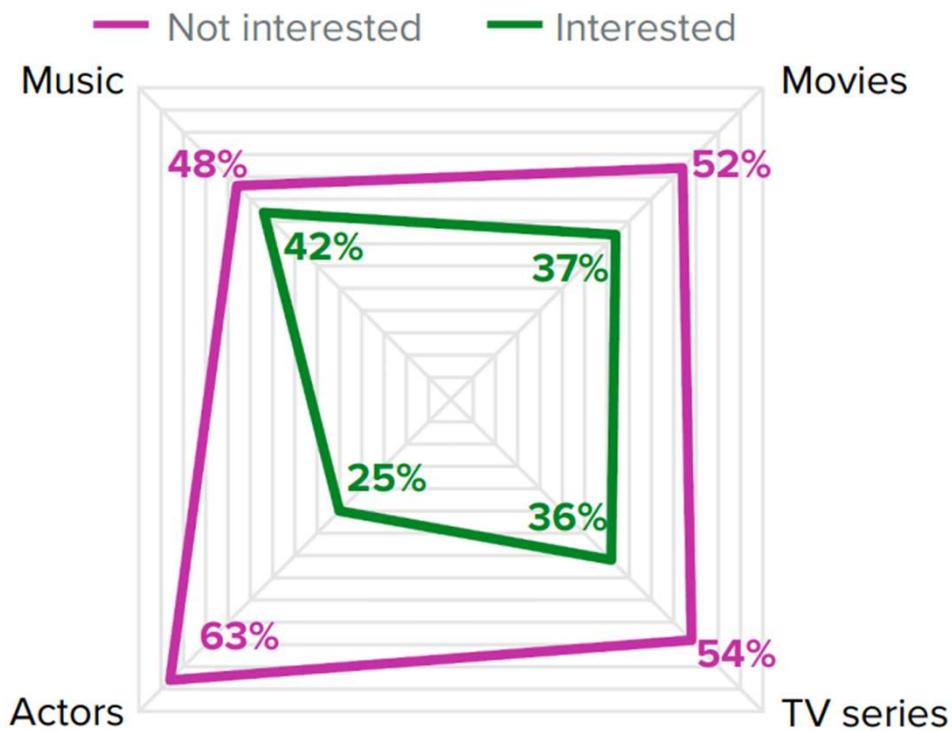
# The state of Audiovisual Technologies in the US

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## 3) Generative AI

There's some interest in AI-generated media, but it's mostly just viewed as a novelty

Share of adults in April who said they are interested in the following things generated by AI:



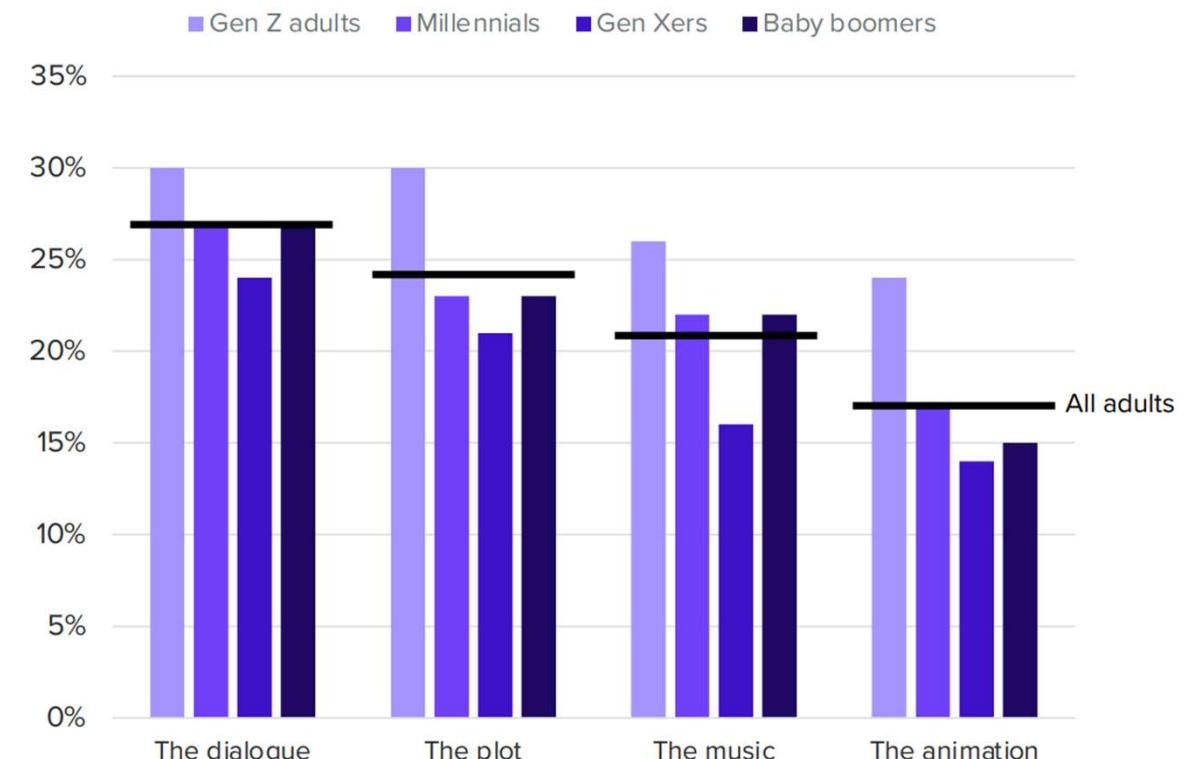
# The state of Audiovisual Technologies in the US

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## 3) Generative AI

AI is more likely  
to damage  
certain aspects of  
content quality

Shares of respondents who said use of AI in film and TV production would make the following worse:



Source: Morning Consult Research Intelligence

# The state of Audiovisual Technologies in the US

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## 3) Generative AI

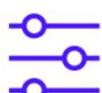


**It's too early to think of wholly AI-generated content as a revenue stream.**

Many aren't thinking about how AI can improve entertainment; most show little interest in movies, TV series and actors created with generative AI.



**Studios should be mindful of how they promote their use of AI.** About a quarter of consumers think generative AI harms dialogue and plot, so studios should be clear when their use of the technology didn't affect those areas.



**Consumers largely think AI's role in entertainment should be regulated.**

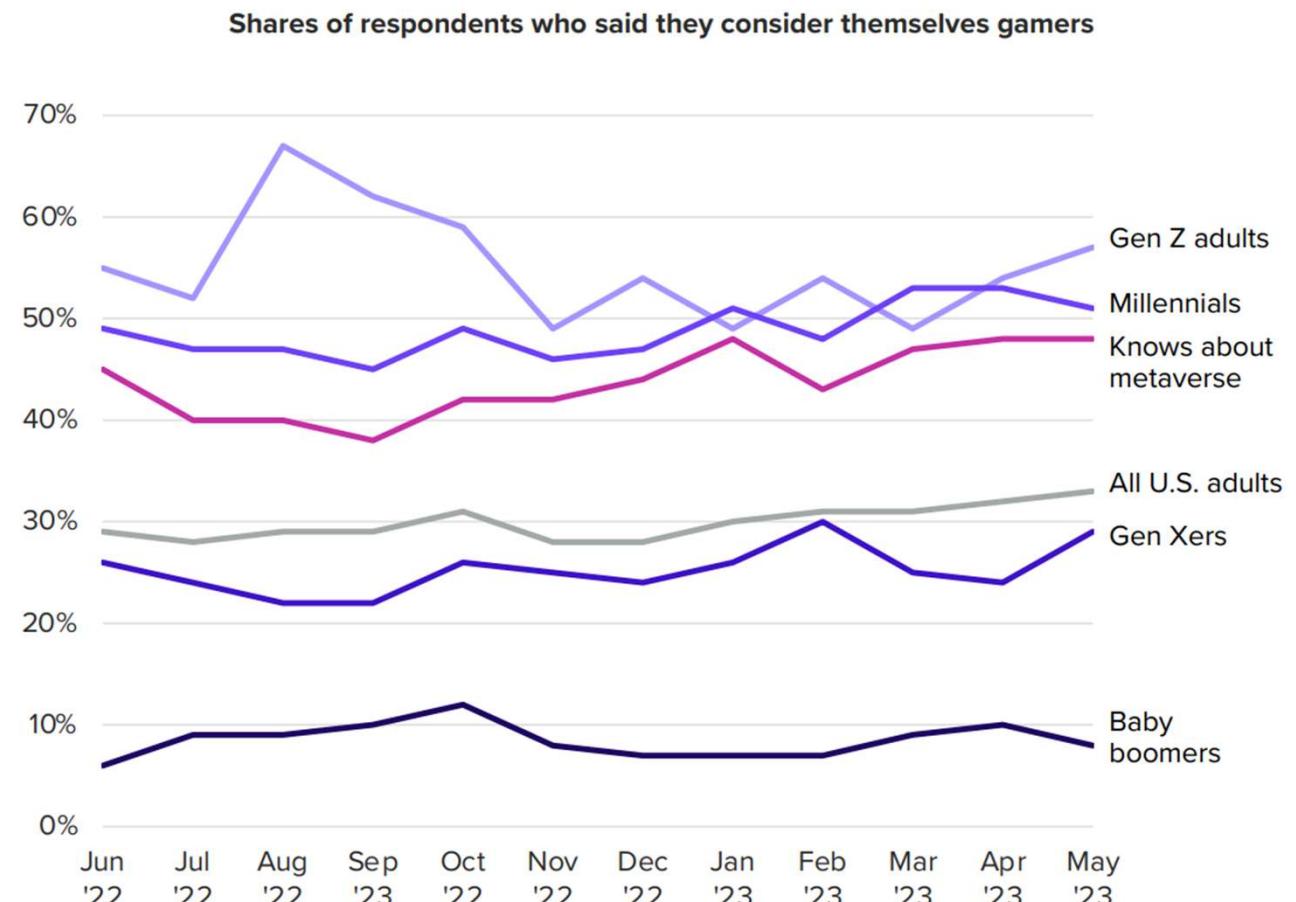
While the topic is still new, studios must become leaders in communicating to public policy officials any projects that wouldn't have been possible without AI.

# The state of Audiovisual Technologies in the US

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## 4) Video Games and the Metaverse

Console sales and Hollywood adaptations are expanding the gamer base

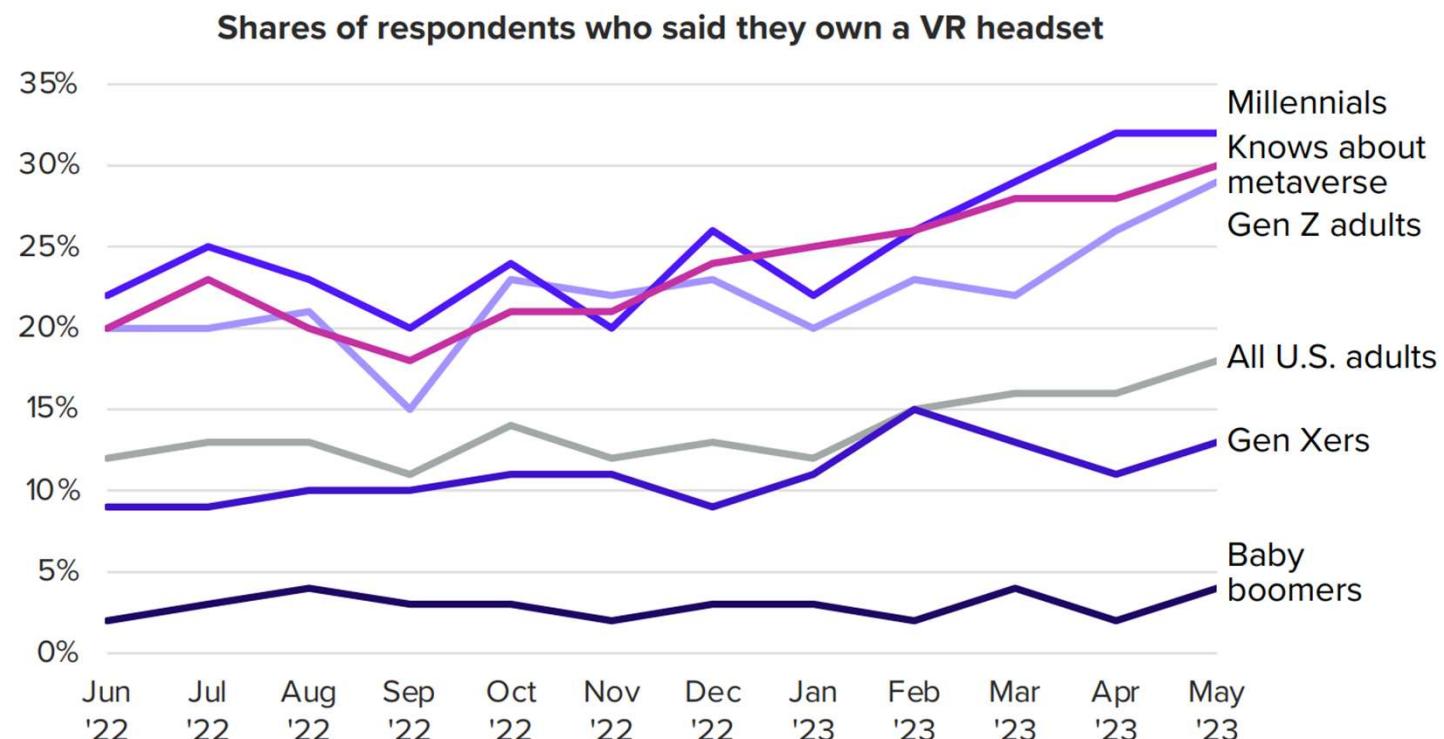


# The state of Audiovisual Technologies in the US

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## 4) Video Games and the Metaverse

VR headset ownership heats up among millennials  
Overall penetration remains modest



# The state of Audiovisual Technologies in the US

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## 4) Video Games and the Metaverse



**The gamer base continues to grow.** With next-generation consoles like PS5s becoming more widely available, more consumers will identify as gamers and be receptive to Hollywood's game adaptations.



**The case for metaverse activations is growing.** More young adults will continue to use Roblox and Fortnite, which is now an Olympic esport, thanks to new content enabled by generative AI.



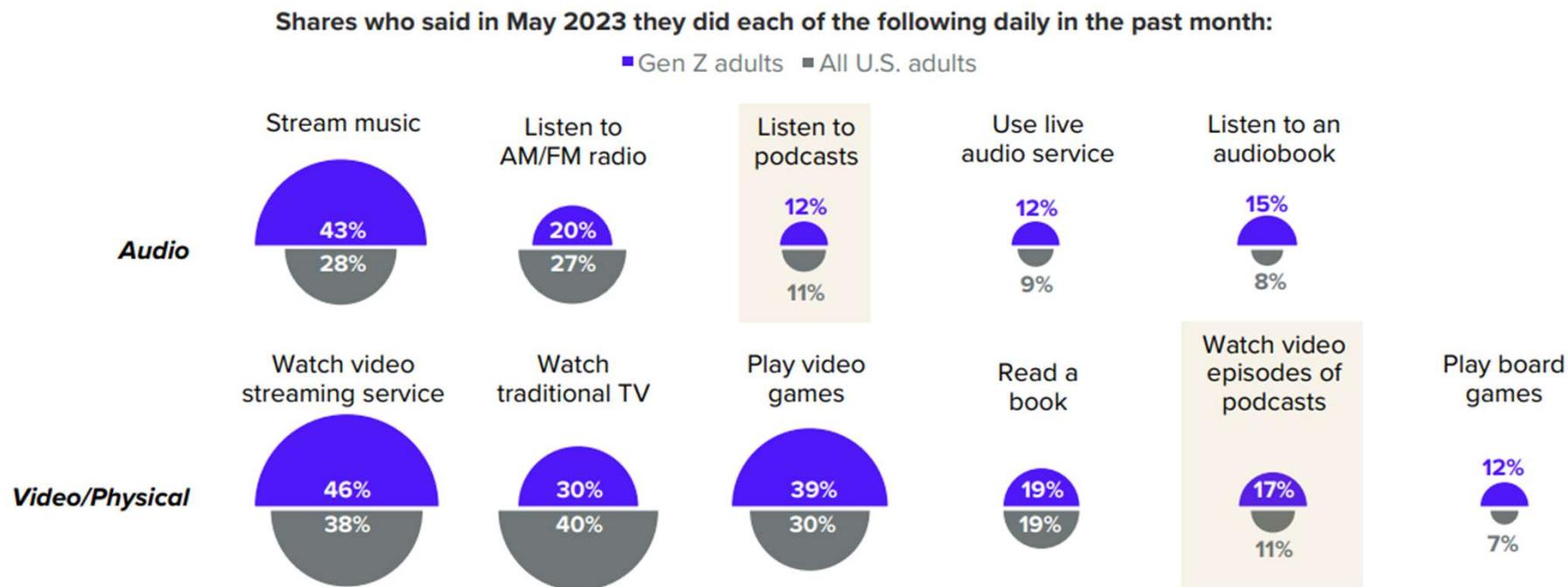
**But VR-specific initiatives remain a lower priority.** Streamers becoming available on VR helps them reach higher-income consumers, but most people aren't thinking about watching content through these headsets.

# The state of Audiovisual Technologies in the US

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## 5) Digital Audio

Gen Z's **video podcast** consumption suggests fewer shows will remain audio-only



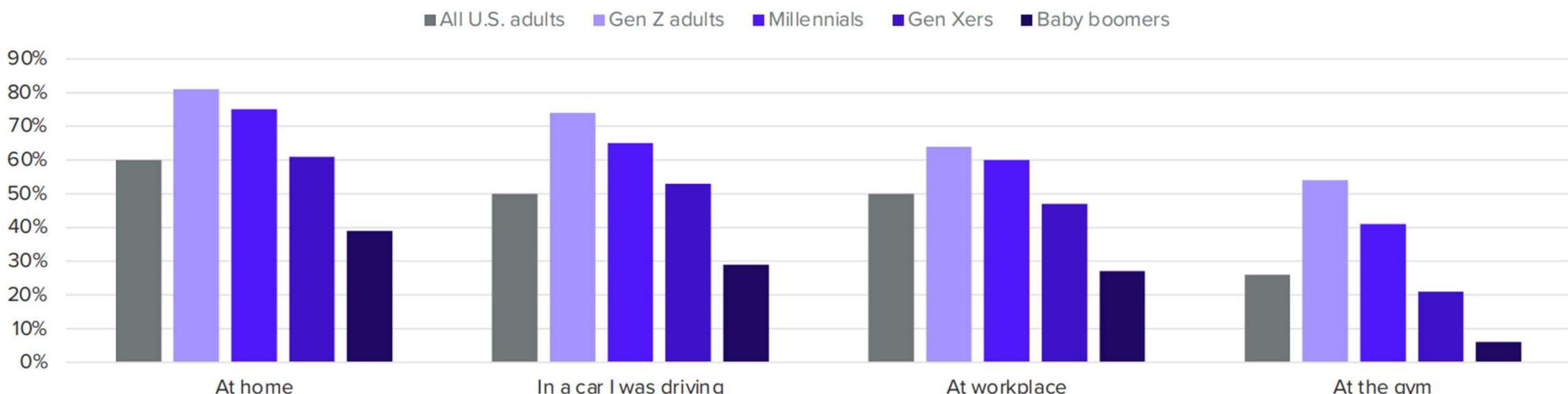
# The state of Audiovisual Technologies in the US

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## 5) Digital Audio

Where Gen Z stream their music illustrates  
the importance of audio ads

Respondents in April 2023 who said they had streamed music in the following places at least once a week in the past month:



# The state of Audiovisual Technologies in the US

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## 5) Digital Audio



**Invest more in video podcasts, but surefire hits aren't guaranteed.** Video podcast consumption is substantial, but shows on YouTube that don't showcase the hosts speaking on camera will have a tougher time taking off.



**Consider how video streamers could boost AI initiatives.** Music streamers could license the voices of popular actors from recently debuting streaming series to voice AI-powered assistants like Spotify's AI DJ, for example.



**At the end of the day, for music streamers, it's still all about the basics.** More than anything, consumers cite music stream quality and selection of musicians as top priorities when choosing between music streamers to use.

# NAB Show (Las Vegas, April 14-17, 2024)

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NAB Show covers the **entire content lifecycle** — creation through consumption — through four curated destinations:

- **CREATE:** All things pre-production to post
- **CONNECT:** All things distribution and delivery
- **CAPITALIZE:** All things reach and ROI
- **INTELLIGENT CONTENT:** All things data, AI and automation

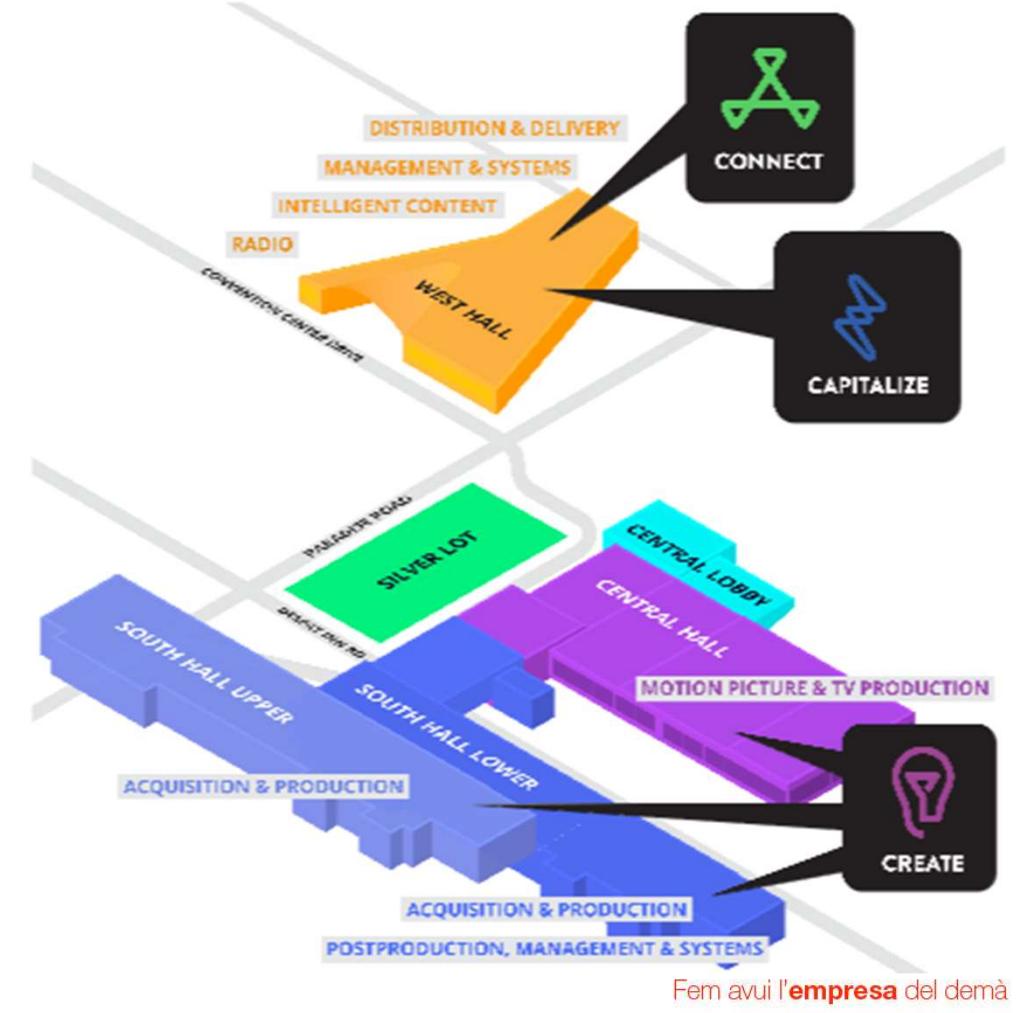
## Exhibit Hall Hours

Sunday, April 14 | 10 a.m. – 6p.m.

Monday, April 15 | 9 a.m. – 6 p.m.

Tuesday, April 16 | 9 a.m. – 6 p.m.

Wednesday, April 17 | 9 a.m. – 2 p.m.



# NAB Show (Las Vegas, April 14-17, 2024)

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## 2023 FIGURES

- TOTAL REGISTERED ATTENDEES: 65,013
- INTERNATIONAL ATTENDEES: 17,446
- COUNTRIES REPRESENTED: 166
- TOTAL EXHIBITING COMPANIES: 1,208

## 2024 LIST OF EXHIBITORS

[https://nab24.mapyourshow.com/8\\_0/exhibitor/gallery.cfm](https://nab24.mapyourshow.com/8_0/exhibitor/gallery.cfm)



# Preparació del viatge

Los Angeles &  
Las Vegas



# Agenda proposada

Time	Wed, Apr 10	Thu, Apr 11	Fri, Apr 12	Sat, Apr 13	Sun, Apr 14	Mon, Apr 15				
9:00 AM	Proto Hologram	Sony Pictures Entertainment	Amazon Studios / The Culver Studios	Morning off in Los Angeles (Hollywood, Beverly Hills, Santa Monica...)	NAB Show 2024 attendance	NAB Show 2024 attendance & guided tour				
10:00 AM										
11:00 AM	VideoAmp									
12:00 PM	Lunch break	Lunch break								
1:00 PM	Yellow (Snapchat's accelerator)	Entertainment Technology Center (University of Southern California)	The Walt Disney Company	Flight to Las Vegas	The Sphere					
2:00 PM										
3:00 PM			NEP Group							
4:00 PM										
Location	Los Angeles	Los Angeles	Los Angeles	LA / LV	Las Vegas	Las Vegas				

# Estimació pressupostària

Concepte (per pax.)	Los Angeles (3,5 dies/4 nits)	Las Vegas (2,5 dies/2 nits)
Hores oficina Acció	240€ (Inclou bonificació del 90%)	
Entrada NAB Show	\$ 169 + taxes per l'Exhibits Pass – Bonificació 62,5% d'ACCIÓ (si es compren abans del 22 març del 2024)	
Allotjament	130 € - 400 € per nit	100 € - 300 € per nit
Menjar	25 € - 80 € per àpat	20 € - 70 € per àpat
Transport	20 € - 60 € per dia	10 € - 50 € per dia
Vols (comptant internacionals i interns entre LA i LV)		800 € - 1.800 €
<b>Estimació total provisional (aprox. rang més probable)</b>	<b>2.300 € - 3.500 € per pax.</b>	

# Com organitzem la missió?

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# Informació de contacte

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## NEGOCI INTERNACIONAL

Anna Peña

Consultora Sènior d'internacional

[apserrano@gencat.cat](mailto:apserrano@gencat.cat)



## ESTRATÈGIA EMPRESARIAL

Anna Monjo

Líder d'equip del Programa de Catalunya Clústers

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## OFICINA DE SILICON VALLEY

Jesús Buenafuente

Consultor Senior oficina Silicon Valley

[jbuena@catalonia.com](mailto:jbuena@catalonia.com)



## CLUSTER AUDIOVISUAL DE CATALUNYA

Eduard Gil

Clúster Manager

[egil@clusteraudiovisual.cat](mailto:egil@clusteraudiovisual.cat)

## Oficines Exteriors de Comerç i Inversions



Podeu trobar tota la informació de la nostra Xarxa d'Oficines, a:  
<https://www.accio.gencat.cat/oficines>

## **Seu d'ACCIÓ a Barcelona**

Passeig de Gràcia, 129  
08008 Barcelona  
Tel. 934 767 206  
[info.accio@gencat.cat](mailto:info.accio@gencat.cat)



@accio\_cat  
@Catalonia\_TI



[linkedin.com/company/acciocat/](https://linkedin.com/company/acciocat/)  
[linkedin.com/company/invest-in-catalonia/](https://linkedin.com/company/invest-in-catalonia/)

## **Delegacions a Catalunya**

### **Alt Penedès, Garraf i Maresme**

Tel. 934 767 251  
[altpenedesgarrafmaresme.accio@gencat.cat](mailto:altpenedesgarrafmaresme.accio@gencat.cat)

### **Catalunya Central**

Tel. 936 930 209  
[manresa.accio@gencat.cat](mailto:manresa.accio@gencat.cat)

### **Lleida**

Tel. 973 243 355  
[lleida.accio@gencat.cat](mailto:lleida.accio@gencat.cat)

### **Terres de l'Ebre**

Tel. 977 495 400  
[terresebre.accio@gencat.cat](mailto:terresebre.accio@gencat.cat)

### **Alt Pirineu i Aran**

Tel. 973 355 552  
[altpirineuaran.accio@gencat.cat](mailto:altpirineuaran.accio@gencat.cat)

### **Girona**

Tel. 872 975 991  
[girona.accio@gencat.cat](mailto:girona.accio@gencat.cat)

### **Tarragona**

Tel. 977 251 717  
[tarragona.accio@gencat.cat](mailto:tarragona.accio@gencat.cat)

## **Oficines d'ACCIÓ al món**

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